# The Mayors' Institute on City Design

## Winter 2009 Newsletter

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**Freight cars and handcars behind Lincoln Station illustrate the transportation history of the Haymarket District.**
PHOTO: JESS ZIMBABWE

# Mayors at MICD 41 Address Transit-Oriented Development Opportunities

**Above (L-R, first row):** Resource team member **Marcy McInelly, AIA**, Worcester **Mayor Konstantina B. Lukes**, Garland **Mayor Ronald E. Jones;** resource team member **Vickie Tassan**, resource team member **Mia Lehrer, FASLA**, resource team member **Elizabeth Ferrer**, resource team member **Michael P. Kelly, AIA, AICP**; (second row) MICD Meetings Coordinator **Sarah Bookwalter**; Alexandria **Mayor William D. 'Bill' Euille**; Yonkers **Mayor Philip A. Amicone**; Madison **Mayor David J. Cieslewicz**; resource team member **Rick Gustafson**; Hamilton Township **Mayor John F. Bencivengo**; resource team member **Hilary Bertsch, AIA**, (third row) American Architectural Foundation President and CEO **Ron Bogle, Hon. AIA**; resource team member **Susan Povak**; MICD Program Manager **Nicholas Foster**, United States Conference of Mayors Managing Director **Tom McClimon**; National Endowment for the Arts Director of Design **Maurice Cox**, resource team member **Paul Brophy**; Oakland **Mayor Ronald V. Dellums**; resource team member **Christopher B. Leinberger**; MICD Director **Jess Zimbabwe, AIA, AICP, LEED-AP**, MICD Special Proejcts Manager **Liz Blazevich**, and resource team member **Shelly Poticha**.

In partnership with Bank of America, the Mayors' Institute on City Design hosted its 41st National Session in Chicago (IL) May 21-23. Hosted by Mayor Richard M. Daley and the City of Chicago, the event was attended by Yonkers, New York Mayor Philip A. Amicone; Hamilton Township, New Jersey Mayor John F. Bencivengo; Madison, Wisconsin Mayor David J. Cieslewicz; Oakland, California Mayor Ronald V. Dellums; Alexandria, Virginia Mayor William D. 'Bill' Euille; Garland, Texas Mayor Ronald E. Jones; and Worcester, Massachusetts Mayor Konstantina B. Lukes. Experts in architecture, urban planning, and community development joined the mayors in a discussion, offering advice on how the mayors could approach the challenging redevelopment projects facing their respective cities with a keen eye towards supporting transit-oriented development.

The session is the fifth MICD national session sponsored by Bank of America. The Bank has made a sustained commitment to America's communities — pledging $1.5 trillion in loans and investments for community development. Among its priorities are affordable housing, economic development, and urban redevelopment projects.

The 41st National Session commenced with a walking tour along Chicago's famed South Michigan Avenue, led by Lee Bey (MICD 40, 2007), executive director of the Chicago Central Area Committee. Following a reception held at the Chicago Architecture Foundation's CitySpace Gallery, resource team member Shelley Poticha, president of Reconnecting America, gave the keynote lecture for the evening. Discussing the successes of transit-oriented development across the nation, Poticha set the tone for the session by explaining that communities that are attempting to support a more sustainable development plan are finding it easier to do so by anchoring development around or near transit.

Mayor Daley, the host mayor for the session, addressed the entire group during a reception on the second evening. The mayor spoke of the importance of design in American cities and encouraged the other mayors to make use of their executive powers to transform their respective cities into the livable communities that they are capable of being.

Alexandria Mayor Euille opened the working meetings by discussing plans for creating denser forms of high-quality development around the Braddock Metro station. As the mayor explained in his presentation, the City of Alexandria is focused on creating a safe, clean, and walkable environment around the city's northern Metro station that respects the diversity of the surrounding community. The resource team supported the mayor's vision and encouraged him to focus on evaluating the widest range of redevelopment proposals that make the best use of the land immediately adjacent the transit station.

Mayor Bencivengo of Hamilton Township presented his township's attempts to revisit a stalled plan to create a transit village at the Hamilton train station. The mayor stated that he is committed to resurrecting the plans that would bring a balance of housing, jobs, and services to the transit village that will serve both township residents as well as commuters. The mayor was met with a variety of design and planning solutions that the resource team offered as a means to contending with the underutilized site.

Mayor Dellums presented his city's plans to redevelop a large tract of land on the city's western edge. The mayor explained that while there are numerous design obstacles that will challenge redevelopment efforts, that the site has the potential to host a range of uses and could ultimately become one of the greatest assets to the City. Members of the resource team suggested that one method for increasing access to the various parcels of land could be to implement a streetcar system that would afford better access without adding additional vehicular congestion to the surrounding neighborhood.

Yonkers Mayor Amicone shared with session participants his vision to rejuvenate parts of the city's downtown and waterfront. The mayor revealed current redevelopment plans and asked for guidance on various components of the plans. Designers encouraged the mayor to address the redevelopment of the waterfront in a manner that blends with the surrounding built environment while creating ample open space for city residents and visitors alike.

Worcester Mayor Lukes showcased plans to redevelop a parcel of land located downtown, adjacent the city's train station. As the mayor explained, the parcel of land is underutilized and is restricted by several structures that are limiting the site's potential. Resource team members suggested that the City consider making alterations to the structures adjacent the site to unveil additional, unforeseen redevelopment potentials.

Mayor Jones of Garland discussed various planning and design issues facing his city. The mayor explained that while the city benefits from two transit stations, the downtown area could be bet-

ter utilized by residents. Members of the resource team suggested a variety of design concepts that would create a streetscape that would better connect the rail station with the downtown, encouraging additional patronage of downtown businesses.

Madison Mayor Cieslewicz presented his city's plans to redevelop a large tract of primarily undeveloped land located on the city's far east side. As the mayor explained in his presentation, the City has tremendous opportunity to create a high-quality, pedestrian-friendly neighborhood that could house several thousand residents over many decades to come. Several designers suggested that the City seek planning and landscape design proposals that would create a truly-unique community that would justify developing on the land.

Joining the mayors at this national session were resource team members: Hilary Bertsch, AIA, associate principal at Ehrenkrantz Eckstut & Kuhn Architects; Paul Brophy, principal at Brophy & Reilly LLC; Liz Ferrer, senior vice president & community development executive at Bank of America; Rick Gustafson, executive director and chief operating officer of the Portland Streetcar Project, Inc.; Michael P. Kelly, AIA & AICP, executive director of the District of Columbia Housing Authority; Mia Lehrer, FASLA, founding principal of Mia Lehrer + Associates; Christopher B. Leinberger, visiting fellow at the Brookings Institution; Marcy McInelly, AIA, senior urban planner at SERA + Urbsworks; and Shelly Poticha, president of Reconnecting America.

# Mayors' Institute Holds First Single-City Institute in Nation's Capital

During July 28 & 29, 2008, Mayor Adrian Fenty hosted the first Mayors' Institute on City Design (MICD) Single-City Institute at the National Building Museum, Washington, D.C. Eight nationally renowned urban design experts joined the Mayor's staff for a 2-day intensive discussion towards the adaptive reuses for 23 decommissioned public school buildings in the District of Columbia.

Harriet Tregoning, Director of the D.C. Office of Planning, presented the institute case study, challenging the expert design resource team members and city staff to think broadly about the possible reuses for a school campus in the Bloomingdale neighborhood, north of the U.S. Capitol Building and immediately north of the newly created North of Massachusetts Avenue (NOMA) district, a growing residential, commercial and retail area. As designers and staff realized the dramatic changes happening adjacent to Bloomingdale, they focused their efforts to create ideas for building reuses that would serve the surrounding community and support the new growth projected for this area of the city.

Victor Reinoso, Deputy Mayor for Education, outlined the City's goals for the school sites, and then returned to discuss the working group's recommendations. Other mayor's cabinet members present included Michael Kelly, Executive Director of the DC Housing Authority, Robin-Eve Jasper, Director of the Office of Property Management, and Ms. Tregoning.

Resource team members were struck by the school campus' proximity to the U.S. Capitol Building, the downtown commercial district and it's symbolic geographic location, as the true center of the District. Also the team was encouraged by the various types of mass transit available from this location; Amtrak, Metro and bus. With these general conclusions in mind, the resource team members proposed the following redevelopment ideas for these sites:

- An arts center for non-profit and for-profit organizations could provide an affordable location to house office and studio spaces, artists-in-residence, and retail outlets for work produced on-site. Several local and national arts partners could contribute to the success of this scheme; including Howard University, "Art-O-Matic" and ArtSpace.

- A city college extension could provide career training and education for District residents, particularly in the hospitality industry. The proposed career training facility could accommodate an attached hotel, a sustainable energy utility demonstration center and office space, and a non-profit office space that would serve associations and representatives of industry employers.

- A higher educational facility could engage college and universities that have existing programs in the District. Bradford Grant, a resource team member from Howard University, was especially excited by this opportunity, as D.C. is home to nearly 80 satellite college and university programs, in which students participate while studying and interning in D.C. The resource team proposed a university center that would provide temporary housing, office space for institutions and non-profits dealing with college internships and volunteer opportunities in D.C.

**Above (R-L): Karina Ruiz, AIA**, of D[illegible] Weeke[illegible] Architect[illegible] presents her team's findings to mentor[illegible] the City's staff and MICD resource team **Harriet Tregoning**, Director Office of Planning; **Phil Freelon, FAIA, LEED-AP**, Principal, Freelon; **Brian Reid** MICD Intern, and **Steve Rudman**, Executive Director Housing Authority of Portland.
PHOTO: JES ZIMBABWE

- A green building demonstration center could provide the opportunity to cultivate green jobs and innovative solutions to growing energy needs around the city and region. Resource team member Daniel Bluestone offered the mantra, "preservation is the ultimate green," when presenting the concept of the D.C. Green 2020 Center, which was modeled similarly to the hospitality training center, providing for exhibition spaces, training classrooms, for-profit office space rentals, and housing.

This unique session of the Mayors' Institute programming was the first Single-City Institute conducted, focusing on one city, one mayor and one urban design subject area. Resource team members praised Tregoning, Deputy Mayor Victor Reinoso, and the city's staff's forward thinking for the reuse of this campus and the 19 additional decommissioned school buildings. Participants stressed the need for public - private partnerships in all of their design schemes and offered their enthusiasm towards the possibilities the City has to develop revolutionary programming for the identified sites.

# MICD Holds First Alumni Technical Assistance Institute In Santa Rosa

**Above (L-R):** Resource team members **David Dixon,** Goody Clancy & Associates; **Lee Bey,** Chicago Central Area Committee, **Maurice Cox,** National Endowment for the Arts; and **Barbara Wilks** of W Architecture, present their findings to Santa Rosans at a town hall meeting.
PHOTO: NICHOLAS FOSTER

When Santa Rosa, California Mayor Bob Blanchard (MICD 39: 2007) attended the Mayors' Institute on City Design (MICD) approximately one year ago, he brought a vision to rejuvenate his city's downtown. Mayor Blanchard's interest in urban design was evident to those participating in that Institute, and much of the professional advice he received lingered with him long after the session concluded. So much so, in fact, that when the Mayors' Institute announced the creation of a new program to provide technical assistance to alumni mayors of the Mayors' Institute, it was no surprise that Mayor Blanchard was one of the first to reply to MICD's call for letters of interest.

Unfortunately, Mayor Blanchard's own health was not as strong as his vision and his determination to make Santa Rosa the best that it could be. This past June, after a long battle with cancer, the citizens of Santa Rosa lost their fearless leader. However, even while his death came quickly and unexpected to most, the decision on the part of the Mayors' Institute to provide technical assistance to Santa Rosa, passing along some of the knowledge shared with Mayor Blanchard to City Staff, was an easy one.

Just one month later, the Mayors' Institute piloted its first ever Alumni Technical Assistance Program on July 16-18. Partnering with the City of Santa Rosa, the event was far more than a sharing of knowledge and ideas. It was also a tribute to a great civic leader with an unfulfilled vision for Santa Rosa's future.

The City's top elected officials, including the new Mayor, John Sawyer, Vice Mayor Susan Gorin, and Councilmember Jane Bender, in addition to the City's Director of Advance Planning and Public Policy, Wayne Goldberg, and City Manager, Jeff Kolin, participated in the Institute. Three MICD alumni resource team members also participated: including Lee Bey (MICD 40: 2007), executive director of the Chicago Central Area Committee; David Dixon (MICD 39: 2007), director of planning and urban design at Goody Clancy & Associates in Boston; and Barbara Wilks (MICD 39: 2007), founding principal at W Architecture in New York City. Members of the local arts, business, development, and philanthropic communities were also present, exchanging information with the resource team over the course of two and one-half working days.

The program included technical briefings by City Staff, which gave the designers pertinent information regarding the design challenges facing the city. Resource team members then toured the various sites described in the earlier working sessions, including the now-abandoned AT&T building, City Hall, Courtyard Square, the Prince Greenway, and Santa Rosa Plaza. On the third and final day of the Institute, the resource team presented their findings to both City Staff as well as members of the general public during a town hall meeting. The designers shared their observations with Santa Rosa's constituents, and engaged in a Question & Answer session, fielding questions from among nearly seventy city residents.

Among the most notable proposals the resource team members presented during the televised event included the suggestion that the City focus its energies on the downtown core and concentrate investments there (the blocks immediately around Courthouse Square). Other suggestions included extending the connectivity of 4th street's pedestrian character through the Santa Rosa Plaza mall; increasing the walkability of downtown by implementing street trees, curbside parking, and retail that animates dead edges; better utilizing the arts, nature, fountains, and other activity in order to make downtown into the city's living room; celebrating Santa Rosa's natural amenities by increasing the richness of the Prince Greenway by adding cafes, activity, and access points to the river walk; and embracing the arts as a catalyst for downtown development.

The resource team members suggested that Santa Rosa needs to create a world-class planning culture and build capacity with public sector leadership. Designers articulated that by building increased trust among local stakeholders, the City would be empowered to integrate the various, diverse visions for the future of its downtown. As resource team members suggested, this can really only be accomplished when the City invites (or compels) absentee landlords to come to the table, to share their views and understand the City's vision as well.

The designers then recommended strategies for implementation of some of their various proposals, included developing new taxing mechanisms (hotel bed tax, restaurant tax, vehicle tax, etc.) to capture and leverage the value of the downtown core, which is currently underutilized and underserving the citizenry. Several designers also suggested that the City lead the way towards dispelling the notion that parking should be free (or even cheap) by charging for parking in downtown, which would provide a substantial revenue source for the City.

# Lincoln Hosts MICD's Second Alumni Technical Assistance Institute

**Above (L-R): Maurice Cox**, National Endowment for the Arts; **Kent Morgan, AICP**, City of Lincoln; **Charnelle Hicks, AICP**, CHPlanning, Ltd. and **Paul Okamto**, of Okamoto-Saijo Architects, discuss design issues.
PHOTO: JESS ZIMBABWE

When Mayor Chris Beutler attended MICD 40 in 2007, he presented a unique case study that resource team members identified as a "legacy project;" the West Haymarket development. This mixed-use plan called for the redevelopment of rail yards adjacent to the City of Lincoln, Nebraska's commercial and civic core. Since that 2007 presentation, the City worked with private developers, the University of Nebraska and local stakeholders to draft plans for West Haymarket including an indoor ice center, sports arena, convention center and hotel, as well as office and retail spaces. The City believes this monumental urban development has the potential to create new amenities for the community, as well as bring businesses and residents back to Downtown Lincoln.

To support the efforts and vision of Mayor Beutler, the Mayors' Institute on City Design (MICD) brought three expert urban designers to Lincoln, as part of a resource team for the second of MICD's Alumni Technical Assistance programs. Resource team members included: Ray S. "Rip" Farris, III; principal of Tuscan Development (Charlotte, NC); Charnelle Hicks: principal of CHPlanning, Ltd. (Philadelphia, PA); and Paul Okamoto, principal of Okamoto-Saijo Architects (San Francisco, CA). The resource team was joined by Mayor Beutler, City staff, the developers and local stakeholders: Kent Morgan, AICP: Planning Department; Trish Owen, MPA: Office of the Mayor; David Landis and Dallas McGee: Urban Development Department and from the community: Tom Lorenz: Pershing Center, and Dan Muhleisen and Kent Seacrest: 2015 Vision. Participants of the development team included Robert and Will Scott of WRK, LLC; Walker Kennedy: Woodbury Corporation; and Stan Meradith: DLR Group. Dan Grasso, AIA, and John Sinclair, AIA NCARB, assisted the session greatly by hosting working sessions at the Sinclair Hille Architects' office.

During the three days of site visits, debriefings by local partners, including the history and current status of the site and development, and discussion about comprehensive planning and development in the City, the MICD resource team rolled up their sleeves and started to draft recommendations for the current site plan. On the final day of the program, the resource team and Maurice Cox, NEA Director of Design, presented publicly the recommendations for what they envisioned as further measures to ensure successful development for West Haymarket.

Recommendations included:

- Incorporating historic resources and urban grid patterns, utilizing the original passenger railroad platform canopy and letting that linear passageway inform the creation of surrounding blocks.
- Create mixed-use blocks that pay credence to the size and scale of those found in the adjacent Haymarket Historic District, realizing that these new blocks should accommodate buildings with greater density and a taller profile to differentiate the old and new.
- Develope a landmark tower in the southeast corner of the Breslow Ice Center building, to provide pedestrian access from the adjacent overpass and create a visually interesting element on the building.
- Use green building practices whenever possible. This recommendation followed a suggestion to provide a green roof atop the Breslow ice center, as pedestrians and vehicular traffic can enjoy the green elements while using the adjacent overpass.
- Utilize median planters and bulb-outs as street features, to encourage pedestrian-friendly environments.
- Integrate the city's existing trail system with this new multi-acre development.
- Create a festival space that is flexible, multipurpose and fits into the City's grid system.

Mayor Beutler and local participants were encouraged by these recommendations and lauded the MICD resource team for their thoughtful work and concentrated efforts toward the West Haymarket development. While the MICD resource team members were impressed by public and private partnerships that came together to move this project forward, they realize that the project will be contingent on several public bond measures. None the less, members of the public attending the resource team presentations and final report were excited about the work put forth by the MICD team and the creation of new public places in Downtown Lincoln.

Eager to share the success of the Lincoln Institute, the Mayors' Institute will run additional Institutes throughout 2008, serving Cincinnati, Ohio Mayor Mark Mallory; and Tulsa, Oklahoma Mayor Kathy Taylor.

The Alumni Technical Assistance Program is being made possible by a generous $250,000 gift of the Edward W. Rose III Family Fund of the Dallas Foundation, directed to the National Endowment for the Arts by Mrs. Deedie Potter Rose, a former member of the National Council on the Arts (NCA).

# Recent Events

## MICD: West

**May 2008**

Metro, Portland State University, University of Oregon

Portland, Oregon

**L. Rudolph Barton**
*professor of architecture*

**Catherine Crenshaw**
*developer, consultant*

**Michael Freedman**
*urban designer*

**Donald Genasci**
*professor of architecture*

**Scott Hein**
*urban designer, educator*

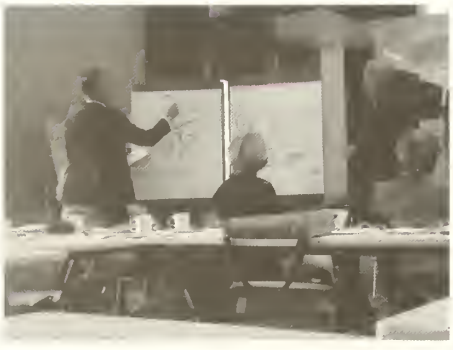
**Jane Jenkins**
*developer, consultant*

**Margie Ruddick**
*landscape architect*

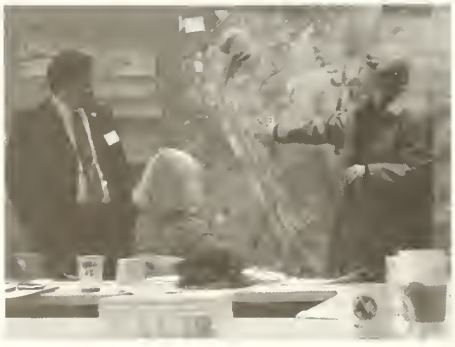
**Jeff Schnabel**
*professor of architecture*

**Michael Singer**
*landscape architect*

**Donald J. Stastny**
*architect*



**Above (L-R):** **Michael Freedman,** of Freedman Tung & Bottomley, illustrates as **Catherine Crenshaw,** of Sloss Real Estate; **Margie Ruddick, ASLA,** of WRT Design; Vacaville **Mayor Ken Augustine,** and **Maurice Cox,** of the National Endowment for the Arts, observe
PHOTO: JESS ZIMBABWE



**Above (L-R):** Las Cruces **Mayor Ken Miyagishima,** and Bozeman **Mayor Kaaren Jacobson,** listen as **Margie Ruddick, ASLA,** of WRT Design, discusses landscape features of Las Cruces.
PHOTO: JESS ZIMBABWE

**Bob Andrews** *Newberg, Oregon*
Plans for a new vehicular bypass through Newberg, coupled with various floodplain mitigation issues along the City's riverfront have hindered the planning efforts of a 2001 master plan. However, the City of Newberg continues to support a long-term vision for a new tourism commercial area that includes mixed-use, medium-density development in its downtown core.

**Len Augustine** *Vacaville, California*
To effectively serve the growing community, the City of Vacaville is planning to develop a new intermodal transit station. Currently, the City is examining how to design a high-quality project in a manner that successfully integrates the proposed station into the existing built environment

**Shane Bemis** *Gresham, Oregon*
As a regional center located just east of Portland, the City of Gresham is addressing how it can transform itself from a bedroom community, where people live but often commute to other cities to work, into a full-service community where people live, work, shop, and enjoy cultural amenities.

**Jim Bernard** *Milwaukie, Oregon*
The potential to better capitalize on the city's build and natural assets led the City to adopt a Downtown Plan. Though the plan establishes a vision for redevelopment opportunities, the City is still working on site selection for various components of the plan and is engaging the community in the planning process.

**Sandi Bloem** *Coeur d'Alene, Idaho*
To ensure the community's economic future, Mayor Bloem and her City Staff believe that the community's evolving population should be supported by a strong educational infrastructure. To fulfill that vision, a higher education corridor has been proposed as a multi-institutional campus that capitalizes on an prime riverfront location, leverages limited resources and shared student demand, and becomes a major economic driver for the community.

**Marty Blum** *Santa Barbara, California*
Mayor Blum and her City Staff are working with the business community along the Santa Barbara Harbor to address pedestrian and bicycle accessibility issues that would likely bolster activity along the Harbor. While the Harbor is still a working waterfront, there exists a great opportunity to attract even more visitors and residents to the Harbor's various restaurants, shops, and tourist attractions.

**Kaaren Jacobson** *Bozeman, Montana*
While some higher-density infill projects have been occurring within and adjacent to Bozeman's downtown core, the majority of new residential development is occurring along the edges of the city. As part of a city-wide community visioning process, the City is seeking the designation of neighborhood commercial centers to ensure that new residential neighborhoods have a commercial center within walking or biking distance.

**Richard Kidd** *Forest Grove, Oregon*
Though most new residential development has occurred outside of the downtown area, recent development interest in the downtown core indicates that now is the time to explore new redevelopment proposals. As redevelopment efforts become increasingly popular, the City faces a number of issues and questions related to the historic nature of downtown and the potential for increased densities through new infill projects.

**Ken Miyagishima** *Las Cruces, New Mexico*
At 800 acres, the flood control area east of Downtown Las Cruces is a significant public open space in the midst of a rapidly developing residential district. The City would like to develop the site for recreational purposes that would serve residents while bolstering access and connectivity amongst the parcels of land adjacent the flood plain area.

**Alice Norris** *Oregon City, Oregon*
Despite multiple revitalization efforts never fully realizing the goal of a thriving main street in the Old Town District, new investments and renovations of commercial property have recently transpired. As such, the City of Oregon City would like to identify a sound urban design solution that could strengthen the connection between the North Downtown developments and the historic Old Town.

# Announcements

8th Annual New Partners for Smart Growth Conference: Building Safe, Healthy and Livable Communities:
January 22-24, 2008 – Albuquerque, NM

The New Partners for Smart Growth Conference has grown significantly since it began several years ago - increasing in scope, attendance, and prestige - and is now considered to be the "premier" smart growth conference held each year. The strength of this conference comes from the variety of participants and speakers who cross disciplines to share experiences and insights, and valuable tools and strategies to encourage smart growth implementation and "get it done." Plan to join MICD staff, resource team alumni, and others, from across the U.S. in January for the smart growth event of the year. Visit http://www.NewPartners.org to get more conference details and to register for the conference.

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Ocean Springs, Mississippi Mayor **Connie M. Moran (MICD Gulf Coast 2005, Gulf Coast Recovery 2007)** was recently appointed to the Congress for the New Urbanism (CNU) Board at CNU XVI in Austin, Texas.

Mayor Moran's earned great admiration for her opposition to "Bridgezilla" — a proposed, bigger-wider-faster bridge over Biloxi Bay — that the Mississippi Department of Transportation supported as a replacement for the previous bridge, which was destroyed by Hurricane Katrina.

Before taking office of her hometown in June 2005, Mayor Moran was president of her own consulting firm, Moran Consultants, providing marketing and business development services. Ms. Moran also has fifteen years of experience in state and local government. She holds both a master's and bachelor's degrees in finance, economics and international commerce from Georgetown University, and won a Fullbright Scholarship to conduct graduate research in Germany.

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**Hope Hasbrouck (MICD Central States 2006)**, a assistant professor in the School of Architecture at The University of Texas at Austin, has been chosen to receive the 2008 Rome Prize, one of the most highly regarded awards in the arts and humanities.

The Rome Prize, awarded annually by The American Academy in Rome, is given to 30 emerging artists and scholars in the early or middle stages of their careers. Hasbrouck's study, *Interpreting Cultural Territories Through Prospect and Passage*, won the Garden Club of America Rome Prize.

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MICD resource team alumni **Fernando Costa, AICP (MICD Miami 2006)**, and **Ernest Watson Hutton, Jr., AICP**, were inducted in the College of Fellows, as part of the 2008 class of Fellows of the American Institute of Certified Planners (AICP). AICP is the professional institute of the American Planning Association (APA).

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MICD welcomes collegiate interns with an interest in urban design, planning, and public policy to learn about the Institute while helping fulfill long-term research projects and assist in preparing for upcoming institutes.

This past summer, Brian Reid, in his last year of undergraduate study of Public and Urban Affairs at Virginia Tech, participated in Tech's Washington Semester Internship Program. The internship afforded Brian the opportunity to take courses while interning at the Mayors' Institute.

Lauren Brants, a Literature and History Major at Harvard University, also joined the Mayors' Institute during the summer months. Lauren helped research case studies and assisted MICD staff as they prepared for several sessions, including the Single-City Institute in D.C.

This Fall, Elizabeth Bowler, who is also in her last year of an undergraduate degree in Landscape Architecture at The University of California-Davis, has joined MICD. While interning this fall at the Mayors' Institute, Elizabeth will also be taking courses in public service.

To learn more about internships with the Mayors' Institute, email micdinfo@micd.org or call (202) 463-1393.

# Upcoming Events

**MICD: Alumni Technical Assistance**
January 11-13, 2009
Tulsa, OK

**American Architectural Foundation: Acent on Architecture Gala**
February 6, 2009
Washington, DC

For more information, please visit: www.archfoundation.org

**MICD 43**
February 12-14, 2009
Philadelphia, PA

## Contact the Mayors' Institute for more information.

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# Newsletter

# The Mayors' Institute on City Design

The Mayors' Institute on City Design is an initiative established by the **National Endowment for the Arts** and administered through a partnership with the United States Conference of Mayors and the American Architectural Foundation. The Mayors' Institute is dedicated to improving the design and livability of America's Cities.

The Mayors' Institute on City Design
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National Endowment for the Arts

United States Conference of Mayors

American Architectural Foundation